Application of Algorithmic Cognitive Decision Trust Modeling for Cyber Security Within Organisations

Waymond Rodgers, Rexford Attah-Boakye, and Kweku Adams [©]

Abstract—Cybercrime continues to cause increasing threat to business processes, eroding stakeholders' trust in Internet technologies. In this article, we explore how six dominant algorithmic trust positions facilitate cognitive processing, which, in turn, can influence an organization's productivity and align its values and support structures for combating cybercrimes. This conceptual paper uses a cognitive perspective described as a throughput model. This modeling perspective captures several dominant algorithmic trust positions for organizations, providing a new, and powerful approach which seeks to enhance our understanding of the cognitive representation of decision-making processes. These trust positions are rational-based trust, rule-based trust, category-based trust, third-party based trust, role-based trust, and knowledge-based trust. Finally, we provide conclusion and implications for future research.

Index Terms—Cybercrime, cognitive processing, decision-making model, fraud triangle, throughput model, trust pathways.

I. INTRODUCTION

NE of the major concerns for managers is the threat from cybercrime that influences trust systems in organizations [1], [2]. Thus, organizations have built artificial intelligence systems to use human reasoning as a model to solve fraudulent problems [3]. Fraud is an intentional dishonesty that harms a person or organization by causing an economic loss and/or the individual(s) responsible to realize a gain [4], [5]. Risk refers to the possibility of loss, which arises because of uncertainties or our inability to foresee the future [5]-[7]. This article uses a cognitive decision-modeling approach that allows for the examination of individual algorithmic pathway levels. Decisionmaking is the process by which we utilize our perceptions and information in order to form judgments to make choices to accomplish our goals [8]. Recent research has confirmed that people vary in the degree to which they form normative judgments and preferences on thinking bias tasks [9]–[11].

Manuscript received July 16, 2019; revised October 4, 2019 and August 18, 2020; accepted August 19, 2020. Review of this manuscript was arranged by Department Editor D. Sarpong. (Corresponding author: Kweku Adams.)

Waymond Rodgers and Rexford Attah-Boakye are with the Department of Accounting and Finance, Hull University Business School, University of Hull, Huddersfield HU6 7RX, U.K. (e-mail: w.rodgers@hull.ac.uk; rexford.attah-boakye@hull.ac.uk).

Kweku Adams is with the Department of Management, Huddersfield Business School, University of Huddersfield, Huddersfield HD1 3DH, U.K. (e-mail: k.adams@hud.ac.uk).

Color versions of one or more of the figures in this article are available online at https://ieeexplore.ieee.org.

Digital Object Identifier 10.1109/TEM.2020.3019218

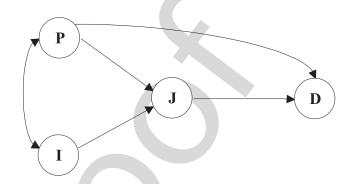


Fig. 1. Throughput modeling process where P = perception, I = information, J = judgment, and D = decision choice. Source: Rodgers, 2006.

The work of Tombu and Mandel [23] has demonstrated that the way people perceive cognitive filters, such as decision heuristics, can influence information. That is, when confronted with an expected loss and a choice between a sure option and a risky option, the gain—loss framing of the problem has been shown to influence option preference. With regards to the prospect theory, this framing effect is the consequence of contradictory attitudes pertaining to risks involving gains and losses.

Building on this seminal work, Culbertson and Rodgers, [12], Rodgers [13], and Foss [14], [15], and Rodgers and Al Fayi [9] found that by implementing a throughput modeling approach, it was possible to represent risky decision making as including perception (P), information (I), judgment (J), and decision choice (D). The throughput model assumes that information inputs pass through the cognitive filters of perception and judgment before decision choices are made (see Fig. 1).

In addition, this article utilizes propositions to suggest a link between concepts, which suggest promising areas of inquiry for researchers. Further, we use propositions to spur further research on several "trust questions," especially as it relates to artificial intelligence, in hopes that further evidence or experimental methods will be discovered that will make testable hypotheses. Finally, propositions serve as a common assumption that can support further speculation. This can occur in extremely complex artificial intelligence algorithms, such as those dealt with by sociology and economics of artificial intelligence impact on users, where an experimental test would be prohibitively expensive or difficult [28].

Furthermore, the throughput model advances six distinct algorithmic pathways tied to six dominant trust positions [16], [17]. Thus these algorithms are part of an artificial intelligence

Q1

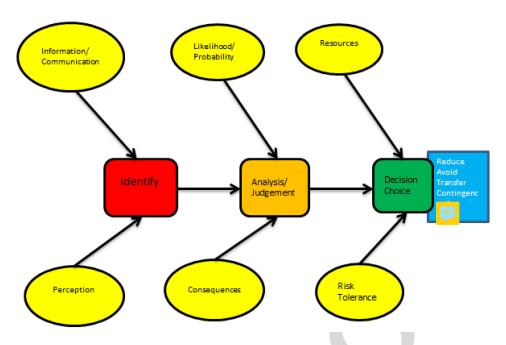


Fig. 2. Three key steps in risk management decision choices. Source: Adopted from Rodgers (2006).

model (i.e., throughput model), which allows us to find solutions to a problem [18]. These trust positions tied to the throughput model are rational-based trust $(P \rightarrow D)$, rule-based trust $(P \rightarrow J \rightarrow D)$, category-based trust $(I \rightarrow J \rightarrow D)$, third-party-based trust $(I \rightarrow P \rightarrow D)$, (5) role-based trust $(P \rightarrow I \rightarrow J \rightarrow D)$, and knowledge-based or historical/dispositional trust $(I \rightarrow P \rightarrow J \rightarrow D)$ [4], [9], [19]–[21]. In sum, these algorithms provide a sequence of steps implemented to solve a problem. The sequence offers a unique way of addressing an issue by delivering a particular solution. Based on Fig. 1, we can establish six general pathways that can be applied to the six dominate trust positions as follows.

1) $P \rightarrow D$ Trust as a rational choice

2) $P \rightarrow J \rightarrow D$ Rule-based trust

3) $I \rightarrow J \rightarrow D$ Category-based trust

4) $I \rightarrow P \rightarrow D$ Third parties as conduits of trust

5) $P \rightarrow I \rightarrow J \rightarrow D$ Role-based trust

6) $I \rightarrow P \rightarrow J \rightarrow D$ Knowledge-based trust.

This article revealed that the resulting model was applicable across a wide range of general business decision-making contexts. Moreover, this line of research was expanded to incorporate risky decision-making activities along with "trust" and "ethical" positions [4], [9], [20]. In light of this, this article proposes a throughput model that draws from computer science, economic, and psychology literatures to model a perceptual and judgmental process whereby trust might be implemented to reduce fraud and risks [6], [20] (see Fig. 2).

Prospect theory offers an elegant account of the perception framing effect. We add to the literature by asserting that there are six dominant algorithmic pathways to a decision choice that allows for greater potential in terms of examining how risk attitudes are assessed in risky-choice framing problems. Some studies questioned the generalisability of the framing effect due to predictable eliminations and reversals of the framing effect [22], [23]. In other words, findings that cannot be

accommodated by the explanation that preference reversals (i.e., framing effects) are mediated by concomitant reversals of risk attitudes.

This conceptual research paper embeds trust positions in the throughput model based on two types of process errors. The type 1 process error is where decision makers are expected to avoid the risk in a risky decision-making situation or intervene actively in an alternative with the help of a risk-defusing action. The type 2 process error is where the decision maker can select a less risky alternative (passive risk avoidance) [24]. Dual process theories of cognitive processing distinguish unconscious, emotional, intuitive, and effortless (type I processing) with conscious, controlled and effortful characteristics (type 2) (e.g., [25]; [26]).

The type 1 error process represents a rejection of individuals who should be admitted from entering a system (e.g., accounting/auditing/information system) or network (i.e., type 1 error or false rejection rate). The type 2 process error represents an acceptance of individuals who should not be admitted to a system or network (i.e., type 2 error or false acceptance rate). In this article, we investigate differences between active (type 1) and passive (type 2) risk avoidance in trust situations. More specifically, this article aims to identify appropriate trust positions to reduce/increase the type 1 and type 2 process errors, and then discusses the implications of using a particular trust position in relation to people, processes and technology [4], [6], [20], [27]. Sections II and III clarify and highlight the issue of trust and trustworthiness. The discussion explores the relationship between the throughput model and dominant trust positions (see Table I).

The aforementioned processes help to tie trust positions to the throughput modeling paradigm, which in turn generates propositions. An initial stage in the scientific process is not observation, but the generation of hypotheses or propositions,

159

160

161

162

163

164

165

166

167

168

169

170

171

173

174

175

176

177

178

179

TABLE I
TRUST POSITIONS RELATED TO TYPES 1 AND 2 ERRORS

Trust Positions	Type 1 Error / False Positive	Type 2 Error / False Negative
(1) Rational-based	Overly rigid presumption of other	Overly accommodating
trust	party's desires and intentions; thereby, denying the correct people entering or using cyber system.	presumption of other party's desires and intentions; hence, allowing the inappropriate people entering or using cyber system.
(2) Rule-based trust	Guidelines and procedures are very strict. Result: prevent admission into cyber system of individuals who should be allowed in.	Guidelines and procedures are too lax. Result: Wrong individual's admission into cyber system.
(3) Category-based trust	Appropriate people in the same social networks (i.e., sharing some common experience, tradition, education, customs, culture, religion, etc.) NOT allowed in the cyber system due to strict system of classification.	Wrong people in the same social networks (i.e., sharing some common experience, tradition, education, customs, culture, religion, etc.) allowed in the cyber system due to WEAK system of classification.
(4) Third-party-based trust	People DENIED use of cyber system due to overly critical use of supporting information sources for reliability and relevance.	People ADMITTED to use cyber system due to weak supporting and relevant information.
(5) Role-based trust	People DENIED use of cyber system due to overly critical formal structures, judging individual attributes.	People ADMITTED to use cyber system due to weak formal structures, judging individual attributes.
(6) Knowledge-based trust	People DENIED use of cyber system due to overly critical evaluation of relevant and reliable information about others to understand them and accurately predict their likely behavior.	People ADMITTED to use cyber system due to weak evaluation of relevant and reliable information about others to understand them and accurately predict their likely behavior.

which may then be tested critically by observations and experiments. Thus "proposition generation" is a necessary step in addressing critical issues surrounding people, processes, and technology. Likewise, Popper [28] also makes the vital assertion that the goal of the scientist's efforts is not the verification but the falsification of the initial hypothesis. It is understandably unattainable to confirm the truth of a general law by repeated observations. Nonetheless, at least in principle, it is possible to falsify such a law by a single observation. Therefore, the propositions assist in identifying and exploring the dominant six-trust positions' relationship with fraudulent transactions and risk factors.

137

138

139

140

141

142

143

144

145

146

147

148

149

150

151

152

153

154

155

156

157

Finally, we conclude with a summary outlining implication for research and practice dealing with forensic and fraud organizational systems.

II. DEFINITION OF TRUST

Most literature on trust fails to distinguish trust from trustworthiness. Trust is a social psychological factor, which includes the reduction of control, willingness to accept vulnerability and risk based upon the positive expectations of the actions of the trustee [29]. Trustworthiness, on the other hand, involves the ability,

benevolence and integrity of a trustee [30], [31]. Some scholars view trust as synonymous with trustworthiness and explain trust in the context of personal attributes that impel positive expectations on the part of the trustee [32], [33]. Whilst some scholars view trust as a behavioral intention rather than a psychological factor [30], [33], others view trust as a biological component within the individual, which develops early in life and remains relatively stable through adulthood Webb and Worchel [34] In this regard, Mayer et al. [30] adopted an integrative model to define trust by using the trustworthy variables (benevolence, ability and integrity) as antecedent of trust. Their model attempts to separate the trustworthy variables into two major components, such as ability component and character component. The ability component measures the "can do" aspects, whereas the character component measures the "will do" aspects. Trust decisions affect a company's relationship with its community, customers, employees, stockholders, and suppliers [35], [36]. Thus, the roles of trust positions in achieving competitive advantage are becoming increasingly popular amongst organizations of all kinds and sizes [9], [19], [37].

The impact of trust on organizational performance and increase in productivity has received considerable interest in recent research such as cyber decision-making [38]–[40] e-commerce

182

183 184

185

186

187

188

189 190

191

192

193

194

195

196

197

198

199

200 201

202

203

204

205

206

207

208

209

210 211

212

213

214

215

216

217

218 219

220

221

222

223

224

225

226

227

228

229

230

231

232

233

234

235

236

237

[41], and accounting/auditing research [42]–[46]. In the trust literature, trust serves as a lubricant to the wheels upon which all business transactions and relationships are based [47], [48]. Trust plays a central role in every sustainable business endeavor because trust can reduce agency and transaction costs, ensure the smooth operation of transaction, and increase innovation and productivity [49]. Trust decisions occur in an environment of uncertainty, where stakeholders face vulnerable situation (risk/uncertain situation) leading to a dependence or reliance on management for security [50], [51]. Shareholders must trust managers, employers must trust employees, buyers must trust sellers, the public must trust business, and the government must trust business. Unfortunately, there is a scarcity of trust following the prevalence of recent corporate scandals (e.g., Arthur Anderson, Enron, Tyco, Adelphia, WorldCom, etc.). The impact of these corporate scandals on stakeholders' trust is significant.

Furthermore, Rodgers [5], [19], [20] argues that there are two primary trust algorithmic pathways of rational choice; rulebased trust and category-based trust, which underscore the basis of trust relationships. Expertise level, incomplete information, rapidly changing environments, and/or time pressure sturdily influence the implementation of these primary trust algorithmic pathways [20]. However, the refinement of the interaction of people, process and technology will influence information exchange and individuals' perceptions. As a result, this can further yield three secondary higher level trust algorithmic pathways of third-party-based trust, role-based trust and knowledge-based trust [19], [20], [27]. To avoid increasing threats (e.g., cybercrimes resulting in fraud, errors, and risks) to business processes and shareholders' trust, we analyse and explore how fraudulent schemes are affected differently by employing one, or a combination of the three trust positions. We also investigate the interrelated processes of the throughput model and trust algorithmic pathways that have an impact on decisions affecting organizations.

Advanced Internet technology has now reached a point where achieving improved safety would occur through a better understanding of human error mechanisms [52] and trust relationships [21]. Human error is a causal or contributing factor in accidents, particularly in the security industries. Consequently, these trust positions could protect information systems and electronic commerce and the cyber-based technologies and the business environment [53]. For example, cyber-related security threats have presented debilitating consequences for organizations and have negatively impacted economic activities significantly [20], [41], [54]. As errors are intimately bound with the notion of intention, organizations are compounded with decisions regarding type 1 versus type 2 process errors [25]. In this regard, Zapf and Reason [54] suggested that errors lead to "the nonattainment of corporate goals, therefore, the dominant trust positions introduced in this article works on the assumption that errors should be potentially avoidable."

Moreover, it has been recognized that there is constructive magnitude of trust building system embedded within daily operations of organizations [55]–[57]. In particular, the challenges of increasing interpersonal communication and online transaction in a system or network have led many researchers to

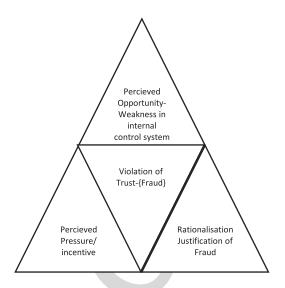


Fig. 3. Fraud triangle-unfolding the gateway to fraud/cyber attacks. Source: Rodgers, Söderbom, and Guiral, 2014.

238

239

240

241

242

244

246

247

248

249

250

251

253

254

255

257

259

261

262

263

264

265

266

267

268

269

270

investigate the impact of online trust on cognitive processes [41], [58]–[62]. The overwhelming conclusion is that cybercrime continues to cause increasing threat to people, processes, and technology of businesses, impacting upon organizational values and eroding stakeholders' trust. Trust plays a critical role in developing organizational relationships internally and externally because of its related uncertainty, risk, fear, and interdependence factors in the decision-making process [60]–[63] (see Table II).

III. THROUGHPUT MODEL METHODOLOGY

This article utilizes the throughput model (see Fig. 1) to gain further insight on how organizations can create an environment that engenders trustworthy behavior. To the best our knowledge, this is the first study integrating different trust positions, fraud, risks and errors in decision-making algorithmic pathways that might be useful in reducing fraudulent behaviors.

Fig. 3 illustrates the key three enablers, which can be captured by implementing the fraud triangle. The fraud triangle consists of *perceived opportunity*, *perceived pressure/incentive*, and *rationalisation justification* of fraud [5], [64]. The fraud triangle diagnoses high-risk fraud situations. Perceived opportunity is the possibility of entry into a situation where fraud can be carried out, for example, where there are weaknesses in an internal control system. Perceived pressure/incentive addresses the motivation or underlying drive for individuals to commit fraud. Rationalisation represents the propensity for individuals to "bend" their ethical positions, moral standards, among others, to justify their fraudulent activities [5].

This model captures four major concepts (perception, information, judgment, and decision choice) which help explain, describe, and/or predict situations or environmental conditions in an ethical, trust, or general decision-making task [20], [65]. To clarify different algorithmic trust pathways, the Throughput Model separates the decision-making process into four key

People, Processes & Technology	Type 1 Error / False Positive	Type 2 Error / False Negative
Computer Virus	Manager thinks virus is present when no virus is actually present.	Manager thinks virus is NOT present (manager does nothing) when a virus is actually present.
Cost Assessment	Costs (actual costs plus manager's credibility) associated with scrambling the organisation to find the non-existing virus.	Replacement cost for the damage done by the virus, and replacement cost for a new or modified system.

TABLE II
PEOPLE, PROCESSES AND TECHNOLOGY RELATED TO TYPES 1 AND 2 ERRORS

stages: perception as problem framing (P); information exchange (I); judgment representing the analysis of perception and information (J); and decision choice (D). Perception and information depend on each other in the throughput model because information can influence how a decision maker frames a problem (perception) or selects evidence (information) to be used in the decision-making process.

In Fig. 1, perception (P) can be influenced by an individual's educational background, religion, belief, communal values, upbringing, etc. Perception depicts the framing of an organizational environment, which involves risk assessment, perceiving fraudulent transactions, such as cyber fraud, high risk transactions, cyberattack, etc. Previous studies posit that a change in framing (i.e., risk perception) influences risk preferences, and risk attitude. Thus changes in risk perception may lead to a pronounced shift from risk aversion to risk taking [23], [66], brought into question rational-choice theories of human decision making due to violation to the description-invariance principle (i.e., fixed preferences across different descriptions of identical choice problems), one of the least questionable tenets of rational-choice theories.

Information (I) includes customer databases, organizations' databases, forensic evidence, social networks, financial information, governmental agencies' reports on fraud, etc. In the judgment (J) stage, financial and nonfinancial information are scrutinised and weight is placed on key information which is compared to other alternatives. We argue that experts, such as auditors, forensic accountants, cybercrime investigators, etc., usually retrieve from their knowledge base and expertise to examine situations to collect evidence. Finally, in the decision choice (D) stage, we argue that experts make trustworthy decisions based on combinations of perception, information, and judgment.

In addition, the throughput model in Fig. 1 reflects interdependency between perception (P) and information (I). That is this relationship $(P \leftarrow \rightarrow I)$ reflects a neural network that simulates human thought and make deep learning techniques possible for machine learning by drilling down on

informational (I) databases [67]. Deep learning (also known as deep structured learning or hierarchical learning) is part of a wider family of machine learning methods based on learning data representations, as opposed to task-specific algorithms [68].

Rodgers [19], [20] argued that trust positions in the throughput model play a role as a cognitive process, which is rationally based on one's interest (incentive), for normative reasons, or for reasons of character or psychological disposition. Therefore, the underlying trust depends on the assessment of the trustworthiness of another in a particular situation [69]. Most importantly, the throughput model enables decision makers to understand why individuals have selected information which supports their trust positions and have ignored other information that does not support their positions. The following section discuss the six algorithmic trust pathways based on the throughput model. These algorithmic trust pathways represent are as follows.

- 1) *Trust as a rational choice*: A presumed understanding of the other party's desires and intentions.
- 2) Rule-based trust: Trusting someone due to a strictly enforceable normative rule or legal system.
- Category-based trust: Social networks sharing some common experience, tradition, education, custom, culture, religion, and so forth.
- 4) *Third-party-based trust*: People use themselves or the people around them as their basis for defining trust.
- 5) *Role-based trust*: Tied to formal societal structures, depending on individual attributes.
- 6) *Knowledge-based trust*: People have enough relevant and reliable information about others to understand them and accurately predict their likely behavior.

The following section discuss each algorithmic pathway and its proposition.

P→D (rational-based trust): According to Rodgers et al.
 [19], [20], [70], the P→D algorithmic pathway represents trust as a rational choice, which is the quickest way to make a decision. Here, the trust decision takes perceptual preference as an important determinant for a decision

406

407

408

409

410

411

412

413

414

415

416

417

419

420

421

422

423

424

425

426

427

428

429

430

431

432

433

434

435

436

437

438

439

440

441

442

443

444

445

446

447

448

449

450

451

452

453

454

455

456

457

458

459

460

461

348

349

350

351

352

353

354

355

356

357

358

359

360

361

362

363

364

365

366

367

368

369

370

371

372

373

374

375

376

377

378

379

380

381

382

383

384

385

386

387

388

389

390

391

392

393

394

395

396

397

398

399

400

401

402

403

404

choice because individuals are usually motivated to act in their perceived self-interest. In the rational-based trust, individuals prioritise the maximisation of their expected gains and the minimisation of their expected losses. This trust algorithmic pathway primarily manifests in a situation of low risk/high certainty. For example, where the momentary amount involved in a transaction is negligible, individuals may adopt a rational-based trust position. In addition, time pressure, difficulties in interpreting information and rapidly shifting environmental conditions are amongst the factors which can influence people to select this particular trust algorithmic pathway. In addition, the level of knowledge or expertise of individuals can influence people to select a rational-based trust position. Research suggests that time pressures may alter both the cognitive and emotional processes involved in risky decision making [71]-[73]. For example, time pressures may have a damaging effect on cognitive processes, such as impairing working memory capacity (e.g., [74], [75]) and plummeting decision accuracy (e.g., [75]). In addition, subsidiary anticipatory stress has a negative influence on learning and information processing abilities [73]. Hence, in a high-risk situation, certain individuals with a requisite level of expertise will ignore incomplete information and judgment and make a quick decision choice. For example, internet users may have many barriers to international cyber transactions resulting from disparate regulations in various foreign countries and an overall deficiency of familiarity and lack of information with webpage platforms.

Proposition 1a: In a time-pressured environment of incomplete information, high levels of expertise between the parties (online or offline) will result in a highly trustworthy relationship.

Proposition 1b: In a time-pressured environment of incomplete information, low levels of expertise between the parties (online or offline) will result in a poor trustworthy relationship.

2) $P \rightarrow J \rightarrow D$ (rule-based trust): This trust position emphasises the "power base," i.e., the use of rules, laws regulations etc., to influence the trust position of individuals [20]. The rule-based trust can be categorized under explicit and implicit contracts. Under the explicit contract, the individual trust position is influenced by factors including his/her contract of employment, job description, and organizational policies and procedures. The implicit contract includes the individual's own personal values and the organizational culture, values, norms, etc. In a risky/uncertain environment, organizations use structures, and power to influence the individual trust position. The structural and interpersonal components of rules are likely to influence perceived trust [76]. With the rule-based trust, direct information is ignored due to either its unreliability or incompleteness. Currall and Epstein [77] argued that, "because rule-based trust involves personal consequences; trust position under the rule-based trust is individual oriented." Also, individuals may adopt the rule-based trust position as a result of certain influences, such as some sets of spiritual doctrine, codes of trust for professionals (accountants and auditors), codes of conduct specific

to certain organizations, and social values, etc. Rules, practices, and mechanisms are unlikely to change suddenly. Rather, they are mentally represented as assimilated knowledge that can influence the individual trust decision. In a strong rule-based situation, results that depend entirely on trust are expected to decline in the long term. On the contrary, when an organization's approach calls for fewer rules, employees are allowed to bring their innovations and initiative to bear in the production process. This will result in high productivity and less transaction cost [78]–[81]. When situations are less than rule-based, a higher level of trust will have the opportunity to result in certain situations where information on the internet is neither weak nor strong in directing a user toward an outcome. Trust helps to "tip the scales" as trust helps a person to interpret previous behavior and/or assess the future behavior of another party. For example, it is impractical to have written rules that deal with trust issues when communicating on a webpage based on feelings, values, and beliefs.

Proposition 2a: Trustworthy relationships that are based on high level transparent, responsible, accountable, and enforceable rules and regulations will lead to low level false rejection and/or false acceptance into the network system.

Proposition 2b: Trustworthy relationships that are based on low level transparent, responsible, accountable and enforceable rules and regulations will lead to high level false rejection and/or false acceptance into the network system.

3) $I \rightarrow J \rightarrow D$ (category-based trust): Category-based trust refers to direct information that has an impact on judgment, which in turn influences decision choice. The category-based trust emphasises the fact that individuals are subject to preformatted information regarding relationship types [20]. The category-based trust operates on the philosophy that people and relationship types can be grouped into segments with similar characteristics. For example, organizations can categorize their suppliers or customers into different segments. In this situation, the level of trust is high because organizations have adequate and reliable information about each segment. On the other hand, the level of trust will be low if organizations have incomplete or unreliable information about the segment. Category-based trust highlights the relationships that exist amongst individuals within social networks [82]–[84]. Individuals within a particular social group usually share similar values, cultures, norms, belief systems, etc. [84]. The strength of a category-based relationship is linked to its frequency, reciprocity, emotional intensity and trusting relationships to build slowly and incrementally over time, especially when it involves inclusion in a category. For example, relative knowledge regarding a particular website as well as other friends and family members use of the website can be reflected in completing future monetary transactions on the same website.

Proposition 3a: Complete and reliable information about the organization' customer/supplier segments will lead to stronger online trust relationships.

Proposition 3b: Incomplete and unreliable information about the organization' customer/supplier segments will lead to weaker online trust relationships.

These three primary algorithmic pathways either emphasise problem framing (P) or information (I), but not both [20]. Furthermore, the three primary algorithmic pathways encapsulate an understanding of trust and distrust within people relationships [85]–[87]. We can associate trust (high, low), no trust, and distrust (low, high) in the algorithmic pathways with values that vary from +1 (the highest trust) to -1 (the highest distrust). Each path can have a positive (+), negative (-) or zero (0) sign to represent the magnitude of *trust*, *distrust and no trust*.

Rodgers *et al.* [20], [70], [88] argued that trust algorithmic pathways can be interrelated by perception and information via three secondary higher-level trust algorithmic pathways; rational-based trust $(P \rightarrow D)$, rule-based trust $(P \rightarrow J \rightarrow D)$, or category-based trust $(I \rightarrow J \rightarrow D)$. First, information source (I) conciliates and changes trust as a rational choice into third-party-based trust $(I \rightarrow P \rightarrow D)$. Next, problem framing (P) reconstructs category-based trust $(I \rightarrow J \rightarrow D)$ into role-based trust $(P \rightarrow I \rightarrow J \rightarrow D)$. Finally, information (I) transforms rule-based trust $(P \rightarrow J \rightarrow D)$ into knowledge-based trust $(I \rightarrow P \rightarrow J \rightarrow D)$. The remaining three secondary higher level trust algorithmic pathways supplement the primary algorithmic pathways by adding either problem framing (P) or gathering information (I), and this is discussed as follows.

4) *I*→*P*→*D* (third-party-based trust): This trust algorithmic pathway relies on the third party as a channel of trust [20]. In this instance, decision makers use people around them as a basis for defining their trust pathways to serve as reinforcement to their existing perception. As a result, one is more certain of his or her trust (distrust) in another. The third-party based trust therefore depends on the indirect connection between one entity and a third party and the indirect connection between two entities. For example, third parties as conduits of trust assume that an internet user desiring to purchase shoes on the internet relies on using people around them who promote buying shoes on a particular website. Third-party information serves to reinforce existing webpage use, making one's perception more certain of his or her trust (or distrust) in a particular webpage

Proposition 4a: Relevant and reliable third-party information can result in a high trust relationship between two parties involved in a network transaction.

Proposition 4b: Nonrelevant and unreliable third-party information can result in a low trust relationship between two parties involved in a network transaction.

5) *P→I→J→D* (role-based trust): The basis of trust in this algorithmic pathway depends on the role (profession, expertise, position, attribute, authority etc.) of the party to be trusted [20]. In this algorithmic pathway, people trust that specific role types can deliver specific desire outcomes. An example of role-based trust is gaining certification from an engineer, accountant, medical doctor, etc. For example, shareholders trust in the role of auditors because they believe that auditors have skills and professional expertise to audit the accounts of organizations. In addition,

audit/accounting experts ensure that all of their members adhere to strict professional conduct. Furthermore, employees are prepared to accept a manager's decision due to the manager's organizational role and authority. Individuals' trust in their organizational authority (management) shapes their willingness to follow the rules and regulations of the organization [89]. In addition, reliable information about personal qualities, social limitations of others, and existence of trustworthy communication architecture are crucial for making trustworthy decisions [90]–[92]. In other words, trust "is cultivated out of productive inquiry rather than imperceptive acknowledgment" [93].

Examples of role-based trust are certification of a webbased plumber or medical doctor. That is, we trust a medical doctor since we trust the practice of medicine and believe that medical doctors are trained to apply valid principles of medicine. In addition, we have evidence every day that these principles are valid when we observe certain remedies recommended to save lives.

Proposition 5a: The level of expertise is high of the auditor, forensic accountant or cybercrime investigator can determine an individual's trustworthiness is high in order to minimise both false rejections and false acceptance into the network.

Proposition 5b: The level of expertise is low of the auditor, forensic accountant or cybercrime investigator can determine an individual's trustworthiness is low in order to minimise both false rejections and false acceptance into the network.

6) $I \rightarrow P \rightarrow J \rightarrow D$ (knowledge-based trust): This algorithmic pathway expands on the rule-based trust in that past and/or present information (knowledge-based), can influence individuals' perceptions, which in turn affects their judgment and decision choices [20]. The knowledge-based trust algorithmic pathway is influenced by fewer time pressures and a reasonable level of expertise in an unstructured environment in order to form judgment about the probability of trustworthy behavior of others [20]. In this trust algorithmic pathway, trust is considered as a function of "general expectations" that is premised on past and present information. Knowledge-based trust transpires when individuals or organizations have enough, relevant, and reliable information about webpage-based companies in order to understand them and accurately predict their likely behavior. For example, organization' web pages on the internet vary by size and industry and the environment they carry out their operations is determined by legal traditions. Consequently, knowledge-based trust pathways permit flexibility in the design of mandatory and nonmandatory measures in a global cyber context.

Proposition 6a: Reliable and relevant information will encourage higher [94] levels of trustworthiness over and above rules and laws. The type and level of trust pathways employed by organizations may influence its productivity, competition, and value.

Proposition 6b: Unreliable and irrelevant information will encourage higher [94] levels of trustworthiness over and above rules and laws. The type and level of trust pathways employed by organizations may influence its productivity, competition, and value.

579

580

581

582

583

584

585

586

587

588

589

590

591

592

593

594

595

596

597

598

599

600

601

602

603

604

605

606

607

608

609

610

611

612

613

614

615

616

617

618

619

620

621

622

623

624

625

626

627

628

629

630

631

632

IV. CONCLUSION AND IMPLICATIONS

Artificial Intelligence techniques, such as trust decisionmaking algorithms assist our understanding of employing machine learning and deep learning for solving fraud type problems in the future. This conceptual research article had argued that the first step in the scientific process was not observation, but the generation of propositions (or hypotheses), which may then be tested critically by observations and experiments. Type 1 and type 2 errors can occur because of people, processes, and technology bias (observer, instrument, recall, etc.). Therefore, this theoretical research article had identified appropriate trust positions to implement in order to address type 1 and type 2 errors. Type 1 error can contribute to inefficiencies and higher transaction costs, that can spell reduced productivity, as depicted by a cyber system. Furthermore, admittance of type 2 error creates fraud triangle characteristics consisting of perceived opportunity, perceived pressure/incentive, and rationalisation justification of fraud. These characteristics are systematic of a problematic cyber system.

Our implications of using a particular trust position depend on the controlling factors influencing type 1 and type 2 errors in relationship with people, processes and technology. Furthermore, the six dominant trust positions or algorithmic pathways were tied to situations that could lead to type 1 or type 2 errors. These trust positions denote: rational-based trust; rule-based trust; category-based trust; third-party-based trust; role-based trust; and knowledge-based trust.

Trust behavior was a prerequisite for knowledge production and its exchanges. Individuals were not machines. They think and have feelings. When they pursue activities or communicate ideas, they were trusting in others. In addition, trust as a relational and institutional asset supports competitive advantages. Therefore, trust can be viewed as an intangible asset that adds value to an organization.

A vast variety of Internet devices, including institutions, norms, cyber ware, etc., enables individuals/organizations to cooperate in an efficient and effective manner. The throughput model was useful in understanding what causes individuals to act in a manner whereby they do not exploit cyber world for positive results. Trust augmented in a positive manner was "good" for internet traffic, according to the ethical principles of normative philosophy, not according to the moral standards of a given group or culture. Beliefs about what is right, just and fair were possible influences on information network systems. The management of knowledge and technology in organizations is critical to competitive advantage and organizational success. This article highlights how decision-makers' perceptual framing, along with information can greatly influence decision choices. The throughput modeling perspective discussed in this article reinforces the fact that different algorithmic pathways were dependent upon risk factors embedded in trust positions representing cognitive, behavioral, individual, and social inputs, that modifies their decision choices.

Future research can investigate whether a particular trust position for cyber platforms supported by a particular decision-making pathway is more appropriate given a particular

situation involving trust. In addition, future research can explore which decision-making pathway can typify better relationships between organizations and individuals when communicating across the Internet. Finally, the throughput model different algorithmic pathways can allow us to better understand how trust is nurtured and eroded as different parties interact.

REFERENCES

- [1] W. Rodgers, Artificial Intelligence Evaluated in a Throughput Model: Some Major Algorithms. Boca Raton, FL, USA: CRC Press, 2020.
- [2] W. Rodgers, E. Alhendi, and F. Xie, "The impact of foreignness on the compliance with cybersecurity controls," J. World Bus., vol. 54, 2019.
- [3] J. Liu, et al, "Artificial intelligence in the 21st century," IEEE Access, vol. 6, pp. 34403–34421, 2018.
- [4] A. Guiral, W. Rodgers, E. Ruiz, and J. A. Gonzalo-Angulo, "Can expertise mitigate auditors' unintentional biases," *J. Int. Accounting, Auditing Taxation*, vol. 24, pp. 105–117, 2015.
- [5] W. Rodgers, A. Söderbom, and A. Guiral, "Corporate social responsibility enhanced control systems reducing the likelihood of fraud," *J. Bus. Ethics*, vol. 131, no. 4, pp. 871–882, 2015.
- [6] W. Rodgers, Biometric Auditing Issues Addressed a Throughput Model. Charlotte, NC, USA: Inf. Age Publ., 2011.
- [7] W. Rodgers and T. J. Housel, "The effects of environmental risk information on auditors' decisions about prospective financial statements," *Eur. Accounting Rev.*, vol. 13, no. 3, pp. 523–540, 2004.
- [8] W. Rodgers, G. N. Mubako, and L. Hall, "Knowledge management: The effect of knowledge transfer on professional skepticism in audit engagement planning," *Comput. Human Behav.*, vol. 70, pp. 564–574, 2017.
- [9] W. Rodgers and S. Al Fayi, "Ethical pathways of internal audit reporting lines," in *Accounting Forum*. New York, NY, USA: Taylor & Francis, 2019, pp. 1–26.
- [10] W. Bruine de Bruin, A. M. Parker, and B. Fischhoff, "Individual differences in adult decision-making competence," *J. Personality Social Psychol.*, vol. 92, no. 5, 2007.
- [11] P. Teovanović, G. Knežević, and L. Stankov, "Individual differences in cognitive biases: Evidence against one-factor theory of rationality," *Intelligence*, vol. 50, pp. 75–86, 2015.
- [12] A. Culbertson and W. Rodgers, "Improving managerial effectiveness in the workplace: The case of sexual harassment of Navy Women 1," *J. Appl. Social Psychol.*, vol. 27, no. 22, pp. 1953–1971, 1997.
- [13] W. Rodgers, "The influences of conflicting information on novices and loan officers' actions," J. Econ. Psychol., vol. 20, no. 2, pp. 123–145, 1999.
- [14] N. J. Foss, "Knowledge-based approaches to the theory of the firm: Some critical comments," Org. Sci., vol. 7, no. 5, pp. 470–476, 1996.
- [15] J. M. Fossaceca, T. A. Mazzuchi, and S. Sarkani, "MARK-ELM: Application of a novel multiple kernel learning framework for improving the robustness of network intrusion detection," *Expert Syst. Appl.*, vol. 42, no. 8, pp. 4062–4080, 2015.
- [16] W. Rodgers, Trust Throughput Modeling Pathways. Hauppauge, NY, USA: Nova. 2019.
- [17] W. Rodgers, A. Guiral, and J. A. Gonzalo, "Trusting/distrusting auditors" opinions," *Sustainability*, vol. 11, no. 6, 2019, Art. no. 1666.
- [18] Y. Xin et al., "Machine learning and deep learning methods for cybersecurity," *IEEE Access*, vol. 6, pp. 35365–35381, 2018.
- [19] W. Rodgers, Ethical Beginnings: Preferences, Rules, and Principles Influencing Decision Making. Bloomington, IN, USA: iUniverse, 2009.
- [20] W. Rodgers, "Three primary trust pathways underlying ethical considerations," J. Bus. Ethics, vol. 91, no. 1, 2010.
- [21] R. M. Kramer, "Trust and distrust in organizations: Emerging perspectives, enduring questions," *Annu. Rev. Psychol.*, vol. 50, no. 1, pp. 569–598, 1999.
- [22] D. R. Mandel and I. V. Kapler, "Cognitive style and frame susceptibility in decision-making," *Frontiers Psychol.*, vol. 9, 2018, Art. no. 1461.
- [23] M. Tombu and D. R. Mandel, "When does framing influence preferences, risk perceptions, and risk attitudes? The explicated valence account," J. Behav. Decis. Making, vol. 28, no. 5, pp. 464–476, 2015.
- [24] O. Huber, O. W. Huber, and A. S. Bär, "Framing of decisions: Effect on active and passive risk avoidance," *J. Behav. Decis. Making*, vol. 27, no. 5, pp. 444–453, 2014.
- [25] D. Kahneman and F. Thinking, Slow. New York, NY, USA: Farrar, Straus Giroux. 2011.

666 **Q2**

635

636

637

638

639

640

641

642

643

644

645

646

647

648

649

650

652

653

654

655

656

657

658

660

661

662 663

664

665

667

668

669

670

671

672

673

674

675

676

677

678

680

681

682

683

684

685

686

687

688

690

691

692

693

695

696

697

703

780

781

782

783

784

785

786

787

788

789

790

791

792

795

796

797

798

799

800

801

802

804

805

806

807

808

809

810

811

812

813

814

815

816

817

818

819

820

821

822

823

824

825

826

827

828

829

830

831

832

833

834

835

837

838

839

840

841

842

843

844

845

846

847

848

849

850

851

852

853

- [26] B. Simonovic, E. J. Stupple, M. Gale, and D. Sheffield, "Stress and risky decision making: Cognitive reflection, emotional learning or both," *J. Behav. Decis. Making*, vol. 30, no. 2, pp. 658–665, 2017.
- 707 [27] W. Rodgers, Process Thinking: Six Pathways to Successful Decision
 708 Making. Bloomington, IN, USA: IUniverse, 2006.
- 709 [28] K. R. Popper, Unended Quest: An Intellectual Autobiography, 1974.
 710 vol. 68, Abingdon, U.K.: Routledge 1993.
- 711 [29] D. M. Rousseau, S. B. Sitkin, R. S. Burt, and C. Camerer, "Not so different
 712 after all: A cross-discipline view of trust," *Acad. Manage. Rev.*, vol. 23,
 713 no. 3, pp. 393–404, Jul 1998.

714

715

716

717

718

719

720

721

722

726

727

734

735

736

737

738

742

743

744

745

746

747

748

749

750

751

752

755

756

757

758

759

765

766

- [30] R. C. Mayer, J. H. Davis, and F. D. Schoorman, "An integrative model of organizational trust," *Acad. Manage. Rev.*, vol. 20, no. 3, pp. 709–734, 1995.
- [31] M. Hassan and F. Semerciöz, "Trust in personal and impersonal forms its antecedents and consequences: A conceptual analysis within organizational context," *Int. J. Manage. Inf. Syst.*, vol. 14, no. 2, pp. 67–83, 2010.
- [32] J. K. Butler Jr and R. S. Cantrell, "A behavioral decision theory approach to modeling dyadic trust in superiors and subordinates," *Psycholog. Rep.*, vol. 55, no. 1, pp. 19–28, 1984.
- [33] D. H. McKnight, N. L. Chervany, and L. L. Cummings, "Trust formation new organizational relationships," *Acad. Manag. Rev.*, vol. 23, pp. 473–490, 1998.
 - [34] W. M. Webb and P. Worchel, "Trust and distrust," Psychol. Intergroup Relations, pp. 213–228, 1986.
- Q3 728 [35] R. Bhattacharya, T. M. Devinney, and M. M. Pillutla, "A formal model of trust based on outcomes," *Acad. Manage. Rev.*, vol. 23, no. 3, pp. 459–472, 1998.
 - 731 [36] E. L. Malone, Intellectual Capital: Realizing Your Company's True Value
 732 by Finding its Hidden Brainpower. New York, NY, USA: Harper Bus,
 733 1997.
 - [37] J. B. Barney and M. H. Hansen, "Trustworthiness as a source of competitive advantage," *Strategic Manage. J.*, vol. 15, no. S1, pp. 175–190, 1994.
 - [38] P. Zhang, Y. Kong, and M. Zhou, "A domain partition-based trust model for unreliable clouds," *IEEE Trans. Inf. Forensics Secur.*, vol. 13, no. 9, pp. 2167–2178, 2018.
 - 739 [39] D. Pienta, J. Thatcher, H. Sun, and J. George, "Information systems betrayal: When cybersecurity systems shift from agents of protection to agents of harm," *Inf. Syst.*, vol. 6, pp. 26–2018, 2018.
 - [40] S. Banerjee, S. Bhattacharyya, and I. Bose, "Whose online reviews to trust? Understanding reviewer trustworthiness and its impact on business," *Decis. Support Syst.*, vol. 96, pp. 17–26, 2017.
 - [41] S. Y. Yousafzai, J. G. Pallister, and G. R. Foxall, "A proposed model of e-trust for electronic banking," *Technovation*, vol. 23, no. 11, pp. 847–860, 2003.
 - [42] L. Guiso, P. Sapienza, and L. Zingales, "Does culture affect economic outcomes?," *J. Econ. Perspectives*, vol. 20, no. 2, pp. 23–48, 2006.
 - [43] S. Knack and P. Keefer, "Does social capital have an economic payoff? A cross-country investigation," *Quart. J. Econ.*, vol. 112, no. 4, pp. 1251–1288, 1997.
 - 753 [44] P. J. Zak and S. Knack, "Trust and growth," *Econ. J.*, vol. 111, no. 470,754 pp. 295–321, 2001.
 - [45] R. L. Porta, F. Lopez-De-Silane, A. Shleifer, and R. W. Vishny, "Trust in large organizations," in *Proc. Proc. 104th Annu. Meeting Amer. Econ. Assoc.* 1997, pp. 333–338.
 - [46] P. Sapienza, A. Toldra, and L. Zingales, "Understanding trust (No. w13387," 2007.
- Q4 760 [47] J. M. Hansen, G. Saridakis, and V. Benson, "Risk, trust, and the interaction of perceived ease of use and behavioral control in predicting consumers' use of social media for transactions," *Comput. Human Behav.*, vol. 80, pp. 197–206, 2018.
 [48] J. Yan, D. Wu, S. Sanyal, and R. Wang, "Trust-oriented partner selection in
 - [48] J. Yan, D. Wu, S. Sanyal, and R. Wang, "Trust-oriented partner selection in D2D cooperative communications," *IEEE Access*, vol. 5, pp. 3444–3453, 2017.
 - 767 [49] S. L. Berman, A. C. Wicks, S. Kotha, and T. M. Jones, "Does stakeholder orientation matter? The relationship between stakeholder management models and firm financial performance," *Acad. Manage. J.*, vol. 42, no. 5, pp. 488–506, 1999.
 - [50] A. Iqbal, M. Guo, L. Gunn, M. A. Babar, and D. Abbott, "Game theoretical
 modelling of network/cyber security," 2016, arXiv:1901.08426.
- Q5 773 [51] A. Nagurney and S. Shukla, "Multifirm models of cybersecurity investment competition vs. cooperation and network vulnerability," *Eur. J. Oper. Res.*, vol. 260, no. 2, pp. 588–600, 2017.
 - [52] J. Reason, Human Error. Cambridge, U.K.: Cambridge Univ. Press, 1990.
 - 777 [53] M. E. Whitman, "Enemy at the gate: threats to information security," *Commun. ACM*, vol. 46, no. 8, 2003.

- [54] D. Zapf and J. T. Reason, "Introduction: Human errors and error handling," Appl. Psychol., vol. 43, no. 4, pp. 427–432, 1994.
- [55] A. G. Hopwood, "Accounting and organisation change," Accounting, Auditing Accountability J., vol. 3, no. 1, 1990.
- [56] R. E. Miles and C. C. Snow, "Causes of failure in network organizations," *California Manage. Rev.*, vol. 34, no. 4, pp. 53–72, 1992.
- [57] N. Garcia, M. J. Sanzo, and J. A. Trespalacios, "New product internal performance and market performance: Evidence from Spanish firms regarding the role of trust, interfunctional integration, and innovation type," *Technovation*, vol. 28, no. 11, pp. 713–725, 2008.
- [58] D. Gefen, I. Benbasat, and P. Pavlou, "A research agenda for trust in online environments," J. Manage. Inf. Syst., vol. 24, no. 4, pp. 275–286, 2008.
- [59] P. Palvia, "The role of trust in e-commerce relational exchange: A unified model," *Inf. Manage.*, vol. 46, no. 4, pp. 213–220, 2009.
- [60] D. L. Hoffman, T. P. Novak, and M. Peralta, "Building consumer trust online," *Commun. ACM*, vol. 42, no. 4, pp. 80–85, 1999.794
- [61] C. Tomkins, "Interdependencies, trust and information in relationships, alliances and networks," *Accounting, Org. Soc.*, vol. 26, no. 2, pp. 161–191, 2001.
- [62] M. Greenwood and H. J. Van Buren III, "Trust and stakeholder theory: Trustworthiness in the organisation–stakeholder relationship," *J. Bus. Ethics*, vol. 95, no. 3, pp. 425–438, 2010.
- [63] K. Blomqvist, P. Hurmelinna, and R. Seppänen, "Playing the collaboration game right—balancing trust and contracting," *Technovation*, vol. 25, no. 5, pp. 497–504, 2005.
- [64] B. A. S. a. W. Rodgers, "Artificial intelligence algorithmic approach in enhancing auditors' Fraud risk" in *Proc. Amer. Accounting Assoc. Conf.*, 2019.
- [65] W. Rodgers, Throughput Modeling: Financial Information used by Decision Makers. Greenwich, CT, USA: Jai Press, 1997.
- [66] P. Van Schaik, D. Jeske, J. Onibokun, L. Coventry, J. Jansen, and P. Kusev, "Risk perceptions of cyber-security and precautionary behaviour," *Comput. Human Behav.*, vol. 75, pp. 547–559, 2017.
- [67] A. L'heureux, K. Grolinger, H. F. Elyamany, and M. A. Capretz, "Machine learning with big data: Challenges and approaches," *IEEE Access*, vol. 5, pp. 7776–7797, 2017.
- [68] G. Cui, M. L. Wong, and H.-K. Lui, "Machine learning for direct marketing response models: Bayesian networks with evolutionary programming," *Manage. Sci.*, vol. 52, no. 4, pp. 597–612, 2006.
- [69] R. Hardin, Trust and Trustworthiness. New York, NY, USA: Russell Sage, 2002.
- [70] W. Rodgers, H. L. Choy, and A. Guiral, "Do investors value a firm's commitment to social activities," *J. Bus. Ethics*, vol. 114, no. 4, pp. 607–623, 2013.
- [71] K. Starcke, O. T. Wolf, H. J. Markowitsch, and M. Brand, "Anticipatory stress influences decision making under explicit risk conditions," *Behav. Neurosci.*, vol. 122, no. 6, 2008.
- [72] L. Schwabe and O. T. Wolf, "The context counts: congruent learning and testing environments prevent memory retrieval impairment following stress," Cogn., Affect., Behav. Neurosci., vol. 9, no. 3, pp. 229–236, 2009.
- [73] S. Preston, T. Buchanan, R. Stansfield, and A. Bechara, "Effects of anticipatory stress on decision making in a gambling task," *Behav. Neurosci.*, vol. 121, no. 2, 2007.
- [74] A. R. Otto, C. M. Raio, A. Chiang, E. A. Phelps, and N. D. Daw, "Working-memory capacity protects model-based learning from stress," *Proc. Nat. Acad. Sci.*, vol. 110, no. 52, pp. 20941–20946, 2013.
- [75] S. R. Waldstein and L. I. Katzel, "Stress-induced blood pressure reactivity and cognitive function," *Neurology*, vol. 64, no. 10, pp. 1746–1749, 2005.
- [76] J. Brockner, P. A. Siegel, J. P. Daly, T. Tyler, and C. Martin, "When trust matters: The moderating effect of outcome favorability," *Administ. Sci. Quart.*, vol. 42, pp. 558–583, 1997.
- [77] S. C. Currall and M. J. Epstein, "The fragility of organizational trust:: Lessons from the rise and fall of Enron," *Org. Dyn.*, vol. 32, no. 2, pp. 193–206, 2003.
- [78] J. H. Dyer, "Effective interim collaboration: how firms minimize transaction costs and maximise transaction value," *Strategic Manage. J.*, vol. 18, no. 7, pp. 535–556, 1997.
- [79] J. L. Pearce, I. Branyiczki, and G. A. Bigley, "Insufficient bureaucracy: Trust and commitment in particularistic organizations," *Org. Sci.*, vol. 11, no. 2, pp. 148–162, 2000.
- [80] R. T. Sparrowe, R. C. Liden, S. J. Wayne, and M. L. Kraimer, "Social networks and the performance of individuals and groups," *Acad. Manage. J.*, vol. 44, no. 2, pp. 316–325, 2001.
- [81] B. Uzzi, "Social structure and competition in interfirm networks: The paradox of embeddedness," *Administ. Sci. Quart.*, vol. 42, pp. 35–67, 1997.

872

873

874

865

866

884 885 886

- [82] D. Good, "Individuals, interpersonal relations, and trust," Trust, Making Breaking Cooperative Relations, pp. 31-48, 2000.
- [83] R. Dore, Taking Japan Seriously: A Confucian Perspective Leading Economic Issues. London, U.K.: A&C Black, 2013.
- [84] R. Singleton Jr, B. C. Straits, M. M. Straits, and R. J. McAllister, Approaches to Social Research. Oxford, U. K.: Oxford Univ. Press, 1988.
- D. Woodward and T. Woodward, "The efficacy of action at a distance as a control mechanism in the construction industry when a trust relationship breaks down: an illustrative case study," Brit. J. Manage., vol. 12, no. 4, pp. 355-384, 2001.
- [86] G. A. Bigley and J. L. Pearce, "Straining for shared meaning in organization science: Problems of trust and distrust," Acad. Manage. Rev., vol. 23, no. 3, pp. 405-421, 1998.
- R. J. Lewicki, D. J. McAllister, and R. J. Bies, "Trust and distrust: New relationships and realities," Acad. Manage. Rev., vol. 23, no. 3, pp. 438-458,
- [88] W. Rodgers, E-Commerce and Biometric Issues Addressed in a Throughput Model. Hauppauge, NY, USA: Nova, 2010.
- T. Tyler and P. Degoey, "The influence of motive attributions on willingness to accept decisions," Trust in Organizations. Thousand Oaks, CA, USA: Sage, pp. 331-356, 1996.
- [90] G. Arfaoui et al., "A security architecture for 5G networks," IEEE Access, vol. 6, pp. 22466-22479, 2018.
- [91] B. Yang, Y. Lei, J. Liu, and W. Li, "Social collaborative filtering by trust," IEEE Trans. Pattern Anal. Mach. Intell., vol. 39, no. 8, pp. 1633-1647,
- M. Nitti, V. Popescu, and M. Fadda, "Using an IoT platform for trustworthy D2D communications in a real indoor environment," IEEE Trans. Netw. Service Manage., vol. 16, no. 1, pp. 234-245, Mar. 2018.
- [93] O. O'neill, A Question of Trust: The BBC Reith Lectures. Cambridge, U.K.: Cambridge Univ. Press, 2002.
- [94] J. Flower, "The international integrated reporting council: a story of failure," Crit. Perspectives Accounting, vol. 27, pp. 1–17, 2015.



Wavmond Rodgers received the Ph.D. degree in accounting from the University of Southern California, Los Angeles, CA, USA, and the Postdoctorate degree in cognitive psychology from the University of Michigan, Ann Arbor, MI, USA.

He is a certified public accountant in California and Michigan. He holds a professorship with the University of Texas, El Paso. His accounting, banking, and management expertise derives from his employment as an Auditor with PricewaterhouseCoopers and Ernst & Young. He was also a commercial loan officer for

Union Bank and his portfolio included Fortune 500 companies. His research interests include artificial intelligence, auditing, cyber security, commercial lending decisions, decision modeling, ethics, trust issues, intellectual capital, and knowledge management. He has published ten books in leading journals such as Accounting Forum, Auditing: A Journal of Practice & Theory, European Accounting Review, Journal of Business Ethics, Journal of the Association of Information Systems, Journal of World Business, Management Science, Organization Studies, among other journals.

Dr. Rodgers received numerous research grants such as from the National Science Foundation, Ford Foundation, and Citibank.



Rexford Attah-Boakve received the Ph.D. degree in accounting, MBA, MSc, FHEA, ACCA, ACICM, CQRM, B. Com (Hons), BMC, QTS, (Maths), TLA (Oxford).

909

910

911

913

914

915

916

917

918

919

920

921

922

924

925

926

927

928

929

931

932

933

934

935

936

937

938

939

940

941

942

943

944

945

946

947

948

949

950

951

930 Q8

912 **Q7**

He is currently a Lecturer in accounting with the University of Hull., Hull, U.K. He is also the Faculty Director of the degree apprenticeship program with the University of Hull Business School. He is also a Module Leader for financial control and information systems in accounting and finance with the University of Hull. As a qualified chartered accountant and a

member of four professional bodies including ACICM, CQRM, QTS, and FHEA. He has more than ten years' experience as the Head of Audit of a major bank in Ghana. His work has been published in international journals such as Journal of Finance and Economics and Technological Forecasting and Social Change #13 research interests include integrated financial reporting, accounting and accountability, corporate governance, social accounting, environmental accounting, taxation, auditing, merger and acquisition, quantitative risk management, financial analysis.



Kweku Adams received the Ph.D. degree from Swansea University, Wales, U.K.

He is a Senior Lecturer in management (Strategy) with Huddersfield Business School, University of Huddersfield, Huddersfield, U.K. He is a Senior Fellow of the Higher Education Academy. He has held academic positions in North America. He is curently a Lecturer in strategy and global management with the Haskayne School of Business, University of Calgary, Calgary, AB, Canada; and also as a Visiting Lecturer of Management with the University of Lethbridge

School of Management, Calgary, AB, Canada. His work has appeared in outlets such as the Journal of International Management, Critical Perspectives on International Business, Thunderbird International Business Review, The International Journal of Minerals Policy and Economics, The European Journal of Training and Development, Employee Relations, Technological Forecasting and Social Change, among others. His research interests centers on business strategy and international business, specifically the management of headquarters-subsidiary relations, investigating the wider governance challenges facing multinational corporations.

Dr. Adams is currently a member of Editorial Review Board for the African Journal of Management.